Amendment in the Nature of a Substitution for Clerk Item 409-13
This amendment includes an "Appendix A" to modify the Multi-Year Fiscal Plan for Fiscal Years 2014-2017

11 th and 12 130 8182

CLERK OF THE LEGISLATURE MASSAU CEGNITY FECHIVED



County of Nassau Inter-Departmental Memo

To:

Clerk of the County Legislature

From:

County Attorney

Date:

October 21, 2013

Subject:

RESOLUTION - ORIG. DEPT. - OMB

A RESOLUTION TO ADOPT THE MULTI-YEAR FINANCIAL PLAN FOR FISCAL YEARS 2014-2017 AS REQUIRED BY SECTION 310 OF THE COUNTY GOVERNMENT LAW OF NASSAU COUNTY AND ALL FINANCIAL POLICIES INCLUDED THEREIN

The above-described document attached hereto is forwarded for your review and approval and subsequent transmittal to the County Legislature for inclusion upon its calendar.

JOHN CIAMPOLI
County Attorney

By: David A. Tauster

Deputy County Attorney Legal Counsel Bureau

Attachments

A RESOLUTION TO ADOPT THE MULTI-YEAR FINANCIAL PLAN FOR FISCAL YEARS 2014-2017, AS REQUIRED BY SECTION 310 OF THE COUNTY GOVERNMENT LAW OF NASSAU COUNTY, AND ALL FINANCIAL POLICIES INCLUDED THEREIN

APPROVED AG TO FORM
Deputy County Attorney

WHEREAS, section 310 of the County Government Law of Nassau County requires a Multi-year Financial plan; now therefore, be it

RESOLVED, that such Multi-year Financial Plan for fiscal years 2014-2017 is on file with the Clerk of the County Legislature, and all financial policies included therein, is hereby adopted; and

RESOLVED, that such Multi-year Financial Plan for fiscal years 2014-2017 shall be amended and modified as per the attached Appendix A. Any conflict between any previous Multi-year Financial Plan for fiscal years 2014-2017 and Appendix A of this Resolution shall be resolved in favor of Appendix A.



MESSAGE AND RECOMMENDATION OF THE COUNTY EXECUTIVE

September 16, 2013

COUNTY LEGISLATURE
NASSAU COUNTY
THEODORE ROOSEVELT EXECUTIVE AND LEGISLATIVE BUILDING
1550 FRANKLIN AVENUE
MINEOLA, NEW YORK 11501

HONORABLE MEMBERS:

Please be advised that I hereby submit the attached resolution to adopt the Multi-Year Financial Plan for fiscal years 2014-2017, as required by section 310 of the County Government Law of Nassau County, and all financial policies included therein.

I recommend adoption of this resolution by the Legislature.

Very truly yours,

EDWARD P. MANGANO

County Executive Nassau County

Appendix A

Table 1: 2014 – 2017 Pre Gap Closing Analysis

	MAIO	R FUNDS			
		2014 Adopted		· · · · ·	
E/R	Object	Budget	2015 Plan	2016 Plan	2017 Plan
EXP	AA - SALARIES, WAGES & FEES	809,531,333	807,763,365	821,553,756	823,575,546
	AB - FRINGE BENEFITS	480,418,472	502,325,865	529,413,069	560,601,166
	AC - WORKERS COMPENSATION	28,022,281	28,022,281	28,022,281	28,022,281
	BB - EQUIPMENT	1,788,495	1,840,361	1,893,732	1,948,650
	DD - GENERAL EXPENSES	33,299,079	33,991,037	34,784,254	35,600,782
	DE - CONTRACTUAL SERVICES	237,247,536	238,161,928	241,323,883	244,574,727
	DF - UTILITY COSTS	39,563,757	38,648,883	37,399,660	35,781,824
	DG - VAR DIRECT EXPENSES	5,000,000	5,000,000	5,000,000	5,000,000
	FF - INTEREST	98,451,669	122,202,216	126,430,652	124,917,202
	GA - LOCAL GOVT ASST PROGRAM	69,572,689	71,622,370	73,733,541	75,908,047
	GG - PRINCIPAL	69,234,999	88,960,000	94,555,001	105,280,000
	HC - NHC ASSN EXP NASSAU HEALTH CARE ASSN	13,000,000	0	0	0
	HD - DEBT SERVICE CHARGEBACKS	325,097,477	353,469,118	350,296,037	346,266,531
	HF - INTER DEPARTMENTAL CHARGES	92,378,008	92,378,008	92,378,008	92,378,008
	HH - INTERFO CHGS INTERFUND CHARGES	20,316,649	28,484,304	28,225,213	25,034,350
	MM - MASS TRANSPORTATION	43,575,746	44,763,909	45,986,529	47,244,605
	NA - NCIFA EXPENDITURES	1,960,000	1,875,000	1,850,000	1,850,000
	OO - OTHER EXPENSE	264,129,711	282,153,645	272,880,020	258,230,105
	PP - EARLY INTERVENTION/SPECIAL EDUCATION	139,500,000	142,290,000	145,135,800	148,038,516
	SS - RECIPIENT GRANTS	64,100,000	63,459,000	63,459,000	63,459,000
	TT - PURCHASED SERVICES	61,247,021	63,084,432	64,976,965	66,926,274
	WW - EMERGENCY VENDOR PAYMENTS	56,595,000	54,897,150	53,799,207	53,261,215
	XX - MEDICAID	253,257,500	253,257,500	253,257,500	253,257,500
EXP Total		3,207,287,422	3,318,650,372	3,366,354,108	3,397,156,329
REV	A CHAR DALANCE				
KEV	AA - FUND BALANCE	10,000,000	0	0	0
REV	AA - FUND BALANCE BA - INT PENALTY ON TAX	10,000,000 29,100,000	0 29,100,000	0 29,100,000	0 29,100,000
KEV			_	_	_
KEV	BA - INT PENALTY ON TAX	29,100,000	29,100,000	29,100,000	29,100,000
KEV	BA - INT PENALTY ON TAX BC - PERMITS & LICENSES	29,100,000 13,483,587	29,100,000 14,483,587	29,100,000 13,483,587	29,100,000 14,483,587
REV	BA - INT PENALTY ON TAX BC - PERMITS & LICENSES BD - FINES & FORFEITS	29,100,000 13,483,587 67,901,789 2,118,700 22,368,636	29,100,000 14,483,587 67,411,985	29,100,000 13,483,587 67,411,985	29,100,000 14,483,587 67,411,985
REV	BA - INT PENALTY ON TAX BC - PERMITS & LICENSES BD - FINES & FORFEITS BE - INVEST INCOME	29,100,000 13,483,587 67,901,789 2,118,700	29,100,000 14,483,587 67,411,985 2,129,294	29,100,000 13,483,587 67,411,985 2,144,199	29,100,000 14,483,587 67,411,985 2,163,496
REV	BA - INT PENALTY ON TAX BC - PERMITS & LICENSES BD - FINES & FORFEITS BE - INVEST INCOME BF - RENTS & RECOVERIES	29,100,000 13,483,587 67,901,789 2,118,700 22,368,636	29,100,000 14,483,587 67,411,985 2,129,294 18,266,595	29,100,000 13,483,587 67,411,985 2,144,199 17,138,311	29,100,000 14,483,587 67,411,985 2,163,496 19,210,027
KEV	BA - INT PENALTY ON TAX BC - PERMITS & LICENSES BD - FINES & FORFEITS BE - INVEST INCOME BF - RENTS & RECOVERIES BG - REVENUE OFFSET TO EXPENSE	29,100,000 13,483,587 67,901,789 2,118,700 22,368,636 11,198,740	29,100,000 14,483,587 67,411,985 2,129,294 18,266,595 11,198,740	29,100,000 13,483,587 67,411,985 2,144,199 17,138,311 11,198,740	29,100,000 14,483,587 67,411,985 2,163,496 19,210,027 11,198,740
REV	BA - INT PENALTY ON TAX BC - PERMITS & LICENSES BD - FINES & FORFEITS BE - INVEST INCOME BF - RENTS & RECOVERIES BG - REVENUE OFFSET TO EXPENSE BH - DEPT REVENUES	29,100,000 13,483,587 67,901,789 2,118,700 22,368,636 11,198,740 165,798,625	29,100,000 14,483,587 67,411,985 2,129,294 18,266,595 11,198,740 165,798,625	29,100,000 13,483,587 67,411,985 2,144,199 17,138,311 11,198,740 165,798,625	29,100,000 14,483,587 67,411,985 2,163,496 19,210,027 11,198,740 165,798,625
REV	BA - INT PENALTY ON TAX BC - PERMITS & LICENSES BD - FINES & FORFEITS BE - INVEST INCOME BF - RENTS & RECOVERIES BG - REVENUE OFFSET TO EXPENSE BH - DEPT REVENUES BI - CAP BACKCHARGES	29,100,000 13,483,587 67,901,789 2,118,700 22,368,636 11,198,740 165,798,625 100,000	29,100,000 14,483,587 67,411,985 2,129,294 18,266,595 11,198,740 165,798,625 100,000	29,100,000 13,483,587 67,411,985 2,144,199 17,138,311 11,198,740 165,798,625 100,000	29,100,000 14,483,587 67,411,985 2,163,496 19,210,027 11,198,740 165,798,625 100,000 92,378,008 8,601,439
REV	BA - INT PENALTY ON TAX BC - PERMITS & LICENSES BD - FINES & FORFEITS BE - INVEST INCOME BF - RENTS & RECOVERIES BG - REVENUE OFFSET TO EXPENSE BH - DEPT REVENUES BI - CAP BACKCHARGES BJ - INTERDEPT REVENUES	29,100,000 13,483,587 67,901,789 2,118,700 22,368,636 11,198,740 165,798,625 100,000 92,378,008	29,100,000 14,483,587 67,411,985 2,129,294 18,266,595 11,198,740 165,798,625 100,000 92,378,008	29,100,000 13,483,587 67,411,985 2,144,199 17,138,311 11,198,740 165,798,625 100,000 92,378,008	29,100,000 14,483,587 67,411,985 2,163,496 19,210,027 11,198,740 165,798,625 100,000 92,378,008
REV	BA - INT PENALTY ON TAX BC - PERMITS & LICENSES BD - FINES & FORFEITS BE - INVEST INCOME BF - RENTS & RECOVERIES BG - REVENUE OFFSET TO EXPENSE BH - DEPT REVENUES BI - CAP BACKCHARGES BJ - INTERDEPT REVENUES BO - PAY LIEU TAX PAYMENT IN LIEW OF TAXES	29,100,000 13,483,587 67,901,789 2,118,700 22,368,636 11,198,740 165,798,625 100,000 92,378,008 9,424,089	29,100,000 14,483,587 67,411,985 2,129,294 18,266,595 11,198,740 165,798,625 100,000 92,378,008 10,595,989	29,100,000 13,483,587 67,411,985 2,144,199 17,138,311 11,198,740 165,798,625 100,000 92,378,008 10,029,649	29,100,000 14,483,587 67,411,985 2,163,496 19,210,027 11,198,740 165,798,625 100,000 92,378,008 8,601,439
REV	BA - INT PENALTY ON TAX BC - PERMITS & LICENSES BD - FINES & FORFEITS BE - INVEST INCOME BF - RENTS & RECOVERIES BG - REVENUE OFFSET TO EXPENSE BH - DEPT REVENUES BI - CAP BACKCHARGES BJ - INTERDEPT REVENUES BO - PAY LIEU TAX PAYMENT IN LIEW OF TAXES BQ - D/S FROM CAP DEBT SERVICE FROM CAPITAL	29,100,000 13,483,587 67,901,789 2,118,700 22,368,636 11,198,740 165,798,625 100,000 92,378,008 9,424,089 7,185,600	29,100,000 14,483,587 67,411,985 2,129,294 18,266,595 11,198,740 165,798,625 100,000 92,378,008 10,595,989 3,552,000	29,100,000 13,483,587 67,411,985 2,144,199 17,138,311 11,198,740 165,798,625 100,000 92,378,008 10,029,649 3,280,000	29,100,000 14,483,587 67,411,985 2,163,496 19,210,027 11,198,740 165,798,625 100,000 92,378,008 8,601,439 3,280,000
REV	BA - INT PENALTY ON TAX BC - PERMITS & LICENSES BD - FINES & FORFEITS BE - INVEST INCOME BF - RENTS & RECOVERIES BG - REVENUE OFFSET TO EXPENSE BH - DEPT REVENUES BI - CAP BACKCHARGES BJ - INTERDEPT REVENUES BO - PAY LIEU TAX PAYMENT IN LIEW OF TAXES BQ - D/S FROM CAP DEBT SERVICE FROM CAPITAL BV - DEBT SERVICE CHARGEBACK REVENUE	29,100,000 13,483,587 67,901,789 2,118,700 22,368,636 11,198,740 165,798,625 100,000 92,378,008 9,424,089 7,185,600 325,097,477	29,100,000 14,483,587 67,411,985 2,129,294 18,266,595 11,198,740 165,798,625 100,000 92,378,008 10,595,989 3,552,000 353,469,118 96,616,723 147,061,668	29,100,000 13,483,587 67,411,985 2,144,199 17,138,311 11,198,740 165,798,625 100,000 92,378,008 10,029,649 3,280,000 350,296,037 99,107,156 147,061,668	29,100,000 14,483,587 67,411,985 2,163,496 19,210,027 11,198,740 165,798,625 100,000 92,378,008 8,601,439 3,280,000 346,266,531
REV	BA - INT PENALTY ON TAX BC - PERMITS & LICENSES BD - FINES & FORFEITS BE - INVEST INCOME BF - RENTS & RECOVERIES BG - REVENUE OFFSET TO EXPENSE BH - DEPT REVENUES BI - CAP BACKCHARGES BJ - INTERDEPT REVENUES BO - PAY LIEU TAX PAYMENT IN LIEW OF TAXES BQ - D/S FROM CAP DEBT SERVICE FROM CAPITAL BV - DEBT SERVICE CHARGEBACK REVENUE BW - INTERFD CHGS INTERFUND CHARGES REVENUE	29,100,000 13,483,587 67,901,789 2,118,700 22,368,636 11,198,740 165,798,625 100,000 92,378,008 9,424,089 7,185,600 325,097,477 77,487,910	29,100,000 14,483,587 67,411,985 2,129,294 18,266,595 11,198,740 165,798,625 100,000 92,378,008 10,595,989 3,552,000 353,469,118 96,616,723	29,100,000 13,483,587 67,411,985 2,144,199 17,138,311 11,198,740 165,798,625 100,000 92,378,008 10,029,649 3,280,000 350,296,037 99,107,156	29,100,000 14,483,587 67,411,985 2,163,496 19,210,027 11,198,740 165,798,625 100,000 92,378,008 8,601,439 3,280,000 346,266,531 93,230,846
REV	BA - INT PENALTY ON TAX BC - PERMITS & LICENSES BD - FINES & FORFEITS BE - INVEST INCOME BF - RENTS & RECOVERIES BG - REVENUE OFFSET TO EXPENSE BH - DEPT REVENUES BI - CAP BACKCHARGES BJ - INTERDEPT REVENUES BO - PAY LIEU TAX PAYMENT IN LIEW OF TAXES BQ - D/S FROM CAP DEBT SERVICE FROM CAPITAL BV - DEBT SERVICE CHARGEBACK REVENUE BW - INTERFD CHGS INTERFUND CHARGES REVENUE FA - FEDERAL AID REIMBURSEMENT OF EXPENSES	29,100,000 13,483,587 67,901,789 2,118,700 22,368,636 11,198,740 165,798,625 100,000 92,378,008 9,424,089 7,185,600 325,097,477 77,487,910 147,061,668	29,100,000 14,483,587 67,411,985 2,129,294 18,266,595 11,198,740 165,798,625 100,000 92,378,008 10,595,989 3,552,000 353,469,118 96,616,723 147,061,668	29,100,000 13,483,587 67,411,985 2,144,199 17,138,311 11,198,740 165,798,625 100,000 92,378,008 10,029,649 3,280,000 350,296,037 99,107,156 147,061,668	29,100,000 14,483,587 67,411,985 2,163,496 19,210,027 11,198,740 165,798,625 100,000 92,378,008 8,601,439 3,280,000 346,266,531 93,230,846 147,061,668
REV	BA - INT PENALTY ON TAX BC - PERMITS & LICENSES BD - FINES & FORFEITS BE - INVEST INCOME BF - RENTS & RECOVERIES BG - REVENUE OFFSET TO EXPENSE BH - DEPT REVENUES BI - CAP BACKCHARGES BJ - INTERDEPT REVENUES BO - PAY LIEU TAX PAYMENT IN LIEW OF TAXES BQ - D/S FROM CAP DEBT SERVICE FROM CAPITAL BV - DEBT SERVICE CHARGEBACK REVENUE BW - INTERFO CHGS INTERFUND CHARGES REVENUE FA - FEDERAL AID REIMBURSEMENT OF EXPENSES SA - STATE AID REIMBURSEMENT OF EXPENSES	29,100,000 13,483,587 67,901,789 2,118,700 22,368,636 11,198,740 165,798,625 100,000 92,378,008 9,424,089 7,185,600 325,097,477 77,487,910 147,061,668 220,569,773	29,100,000 14,483,587 67,411,985 2,129,294 18,266,595 11,198,740 165,798,625 100,000 92,378,008 10,595,989 3,552,000 353,469,118 96,616,723 147,061,668 221,582,043	29,100,000 13,483,587 67,411,985 2,144,199 17,138,311 11,198,740 165,798,625 100,000 92,378,008 10,029,649 3,280,000 350,296,037 99,107,156 147,061,668 223,162,808	29,100,000 14,483,587 67,411,985 2,163,496 19,210,027 11,198,740 165,798,625 100,000 92,378,008 8,601,439 3,280,000 346,266,531 93,230,846 147,061,668 224,775,189
REV	BA - INT PENALTY ON TAX BC - PERMITS & LICENSES BD - FINES & FORFEITS BE - INVEST INCOME BF - RENTS & RECOVERIES BG - REVENUE OFFSET TO EXPENSE BH - DEPT REVENUES BI - CAP BACKCHARGES BJ - INTERDEPT REVENUES BO - PAY LIEU TAX PAYMENT IN LIEW OF TAXES BQ - D/S FROM CAP DEBT SERVICE FROM CAPITAL BV - DEBT SERVICE CHARGEBACK REVENUE BW - INTERFD CHGS INTERFUND CHARGES REVENUE FA - FEDERAL AID REIMBURSEMENT OF EXPENSES SA - STATE AID REIMBURSEMENT OF EXPENSES TA - SALES TAX CO SALES TAX COUNTYWIDE	29,100,000 13,483,587 67,901,789 2,118,700 22,368,636 11,198,740 165,798,625 100,000 92,378,008 9,424,089 7,185,600 325,097,477 77,487,910 147,061,668 220,569,773 1,072,930,055	29,100,000 14,483,587 67,411,985 2,129,294 18,266,595 11,198,740 165,798,625 100,000 92,378,008 10,595,989 3,552,000 353,469,118 96,616,723 147,061,668 221,582,043 1,105,117,957	29,100,000 13,483,587 67,411,985 2,144,199 17,138,311 11,198,740 165,798,625 100,000 92,378,008 10,029,649 3,280,000 350,296,037 99,107,156 147,061,668 223,162,808 1,138,271,495	29,100,000 14,483,587 67,411,985 2,163,496 19,210,027 11,198,740 165,798,625 100,000 92,378,008 8,601,439 3,280,000 346,266,531 93,230,846 147,061,668 224,775,189 1,172,419,640
REV	BA - INT PENALTY ON TAX BC - PERMITS & LICENSES BD - FINES & FORFEITS BE - INVEST INCOME BF - RENTS & RECOVERIES BG - REVENUE OFFSET TO EXPENSE BH - DEPT REVENUES BI - CAP BACKCHARGES BJ - INTERDEPT REVENUES BO - PAY LIEU TAX PAYMENT IN LIEW OF TAXES BQ - D/S FROM CAP DEBT SERVICE FROM CAPITAL BV - DEBT SERVICE CHARGEBACK REVENUE BW - INTERFD CHGS INTERFUND CHARGES REVENUE FA - FEDERAL AID REIMBURSEMENT OF EXPENSES SA - STATE AID REIMBURSEMENT OF EXPENSES TA - SALES TAX CO SALES TAX COUNTYWIDE TB - PART COUNTY SALES TAX PART COUNTY	29,100,000 13,483,587 67,901,789 2,118,700 22,368,636 11,198,740 165,798,625 100,000 92,378,008 9,424,089 7,185,600 325,097,477 77,487,910 147,061,668 220,569,773 1,072,930,055 92,933,278	29,100,000 14,483,587 67,411,985 2,129,294 18,266,595 11,198,740 165,798,625 100,000 92,378,008 10,595,989 3,552,000 353,469,118 96,616,723 147,061,668 221,582,043 1,105,117,957 91,212,333	29,100,000 13,483,587 67,411,985 2,144,199 17,138,311 11,198,740 165,798,625 100,000 92,378,008 10,029,649 3,280,000 350,296,037 99,107,156 147,061,668 223,162,808 1,138,271,495 93,948,703	29,100,000 14,483,587 67,411,985 2,163,496 19,210,027 11,198,740 165,798,625 100,000 92,378,008 8,601,439 3,280,000 346,266,531 93,230,846 147,061,668 224,775,189 1,172,419,640 96,767,164
REV	BA - INT PENALTY ON TAX BC - PERMITS & LICENSES BD - FINES & FORFEITS BE - INVEST INCOME BF - RENTS & RECOVERIES BG - REVENUE OFFSET TO EXPENSE BH - DEPT REVENUES BI - CAP BACKCHARGES BJ - INTERDEPT REVENUES BO - PAY LIEU TAX PAYMENT IN LIEW OF TAXES BQ - D/S FROM CAP DEBT SERVICE FROM CAPITAL BV - DEBT SERVICE CHARGEBACK REVENUE BW - INTERFD CHGS INTERFUND CHARGES REVENUE FA - FEDERAL AID REIMBURSEMENT OF EXPENSES SA - STATE AID REIMBURSEMENT OF EXPENSES TA - SALES TAX CO SALES TAX COUNTY WIDE TB - PART COUNTY SALES TAX PART COUNTY	29,100,000 13,483,587 67,901,789 2,118,700 22,368,636 11,198,740 165,798,625 100,000 92,378,008 9,424,089 7,185,600 325,097,477 77,487,910 147,061,668 220,569,773 1,072,930,055 92,933,278 807,049,409	29,100,000 14,483,587 67,411,985 2,129,294 18,266,595 11,198,740 165,798,625 100,000 92,378,008 10,595,989 3,552,000 353,469,118 96,616,723 147,061,668 221,582,043 1,105,117,957 91,212,333 807,049,409	29,100,000 13,483,587 67,411,985 2,144,199 17,138,311 11,198,740 165,798,625 100,000 92,378,008 10,029,649 3,280,000 350,296,037 99,107,156 147,061,668 223,162,808 1,138,271,495 93,948,703 807,049,409	29,100,000 14,483,587 67,411,985 2,163,496 19,210,027 11,198,740 165,798,625 100,000 92,378,008 8,601,439 3,280,000 346,266,531 93,230,846 147,061,668 224,775,189 1,172,419,640 96,767,164 807,049,409
REV Total	BA - INT PENALTY ON TAX BC - PERMITS & LICENSES BD - FINES & FORFEITS BE - INVEST INCOME BF - RENTS & RECOVERIES BG - REVENUE OFFSET TO EXPENSE BH - DEPT REVENUES BI - CAP BACKCHARGES BJ - INTERDEPT REVENUES BO - PAY LIEU TAX PAYMENT IN LIEW OF TAXES BQ - D/S FROM CAP DEBT SERVICE FROM CAPITAL BV - DEBT SERVICE CHARGEBACK REVENUE BW - INTERFD CHGS INTERFUND CHARGES REVENUE FA - FEDERAL AID REIMBURSEMENT OF EXPENSES SA - STATE AID REIMBURSEMENT OF EXPENSES TA - SALES TAX CO SALES TAX COUNTYWIDE TB - PART COUNTY SALES TAX PART COUNTY TL - PROPERTY TAX TO - OTB 5% TAX	29,100,000 13,483,587 67,901,789 2,118,700 22,368,636 11,198,740 165,798,625 100,000 92,378,008 9,424,089 7,185,600 325,097,477 77,487,910 147,061,668 220,569,773 1,072,930,055 92,933,278 807,049,409 2,999,078	29,100,000 14,483,587 67,411,985 2,129,294 18,266,595 11,198,740 165,798,625 100,000 92,378,008 10,595,989 3,552,000 353,469,118 96,616,723 147,061,668 221,582,043 1,105,117,957 91,212,333 807,049,409 2,722,794	29,100,000 13,483,587 67,411,985 2,144,199 17,138,311 11,198,740 165,798,625 100,000 92,378,008 10,029,649 3,280,000 350,296,037 99,107,156 147,061,668 223,162,808 1,138,271,495 93,948,703 807,049,409 2,475,130	29,100,000 14,483,587 67,411,985 2,163,496 19,210,027 11,198,740 165,798,625 100,000 92,378,008 8,601,439 3,280,000 346,266,531 93,230,846 147,061,668 224,775,189 1,172,419,640 96,767,164 807,049,409 2,253,025

Projected Surplus / (Gap) 0 (48,702,505) (62,817,597) (63,505,949)

Table 2: 2014 – 2017 Gap Closing Plan (Major Fund)

	MYP 2014 - 2017					
			2014 Adopted	2015 Adopted Plan	2016 Adopted Plan	2017 Adopted Plan
Current Baseline Gap				(48.7)	(62.8)	(63.5
Gap Closing Options						
Expense/Revenue Actions						
Video Lottery Terminals				19,0	19.0	20.0
Office Consolidation				3.0	7.0	7.0
Improve Detainee to Staff Ratio at Correctional Cer	nter			3.0	5.0	5.0
Strategic Sourcing				2.0	5.0	5.0
207 C Reform				2.0	2.0	2,0
ERP Implementation]					2.0	2.0
Financing Options/Asset Sales						
Sale of Surplus County Property				5.0	5.0	5.0
NYS Actions						
Mandate Reform				10.0	10.0	10.0
Other NYS Initiatives (e.g. speed cameras, etc)				8.0	12.0	12.0
Gap Closing Actions				52.0	67.0	_ 68.0
Sürplus/ (Deficit)				3.3	4.2	4.9